PHILIPPINE BIDDING DOCUMENTS

Consultancy Services for the Conduct of 2020 Customer Satisfaction Survey

Philippine Coconut Authority



[Public Bidding No. 03-2020]

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http://www.pca.da.gov.ph

REQUEST FOR EXPRESSION OF INTEREST

CONSULTANCY SERVICES FOR THE CONDUCT OF 2020 CUSTOMER SATISFACTION SURVEY

- The Philippine Coconut Authority (PCA) (herein after called "Procuring Entity"), through the 2020 General Administration and Support (GAS) fund intends to apply the sum of Eight Hundred Thousand pesos (Php800,000.00) being the Approved Budget for the Contract (ABC) to payments under the contract for Consultancy Services for the Conduct of 2020 Customer Satisfaction Survey. Bids received in excess of the ABC shall be automatically rejected at the opening of the financial proposals.
- 2. The Procuring Entity now calls for the submission of eligibility documents to provide consultancy services for the conduct of the 2020 Customer Satisfaction Survey. The contract shall be completed within 17-19 weeks.

Eligibility documents of interested consultants must be duly received by the BAC Secretariat through manual/physical submission on or before **November 25, 2020; 1:30PM**, at the following address:

The BAC Secretariat Office 5th Floor, PCA R&D Building Elliptical Road, Diliman, Quezon City

Opening of received eligibility documents shall be conducted per schedule at 8/F Executive Lounge, R&D Building, Elliptical Road, Diliman, Quezon City, and/or through video conferencing or webcasting via Zoom (link will be provided to interested bidders upon request on the email address and/or contact number below). Bids will be opened in the presence of the Bidders' representatives who choose to attend the opening. Late eligibility documents shall not be accepted.

3. Interested consultants may obtain further information from PCA and inspect the Eligibility Documents at the address given above from Mondays to Fridays, 8:00AM to 4:00PM.

A complete set of Eligibility Documents including the Terms of Reference (TOR) for the consultancy services may be acquired by interested Bidders on November 19 until 1:30PM of November 25, 2020 from the address above. It may also be downloaded free of charge from the website of the Philippine Government Electronic Procurement System (PhilGEPS) and the website of the Procuring Entity (https://pca.gov.ph/).

"A food-secure Philippines with prosperous farmers and fisherfolk"

4. The BAC shall draw up the short list of consultants from those who have submitted Expression of Interest, including the eligibility documents, and have been determined as eligible in accordance with the provisions of Republic Act 9184 (RA 9184), otherwise known as the "Government Procurement Reform Act", and its Implementing Rules and Regulations (IRR). The short list shall consist of three (3) prospective consultants who will be entitled to submit bids. The criteria and rating system for short listing are:

| | Rating Factor | Weight (%) |
|----|--|------------|
| 1. | Applicable experience of the consultant (meaning the consulting | 50% |
| | firm) and associates in case of joint ventures | 30% |
| 2. | Qualification of principal and key staff of the consultant who may | |
| | be assigned to the job vis-à-vis extent and complexity of the | 30% |
| | undertaking | |
| 3. | Current workload relative to capacity | 20% |

The prospective Consultant(s) must pass the required minimum score of seventy percent (70%) to be shortlisted.

Shortlisted Consultants may purchase the Bid Documents at a non-refundable fee of One Thousand pesos (Php1,000.00) at the same address given above.

- 5. Bidding will be conducted through open competitive bidding procedures using non-discretionary "pass/fail" criterion as specified in the IRR of RA 9184.
 - Bidding is restricted to Filipino citizens/sole proprietorships, cooperatives, and partnerships or organizations with at least sixty percent (60%) interest or outstanding capital stock belonging to citizens of the Philippines.
- 6. The Procuring Entity shall evaluate bids using the Quality-Cost Based Evaluation (QCBE) procedure. The criteria and rating system for the evaluation of bids shall be provided in the Instructions to Bidders.
- 7. The contract shall be completed within 17-19 weeks.
- 8. The PCA reserves the right to reject any and all bids, declare a failure of bidding, or not award the contract at any time prior to contract award in accordance with Section 41 of RA 9184 and its IRR, without thereby incurring any liability to the affected bidder or bidders.

9. For further information, please refer to:

The BAC Secretariat Office 5th Floor, PCA R&D Building Elliptical Road, Diliman, Quezon City 928-4501 loc. 409 pcacobac@pca.gov.ph

10. You may visit the following websites:

For downloading of Bidding Documents: https://www.philgeps.gov.ph/

https://pca.gov.ph/

Issued on November 17, 2020

original signed

ERLENE C. MANOHAR

CO BAC Chairman

Eligibility Documents

1. Eligibility Criteria

- 1.1. The following persons/entities shall be allowed to participate in the bidding for Consulting Services:
 - (a) Duly licensed Filipino citizens/sole proprietorships;
 - (b) Partnerships duly organized under the laws of the Philippines and of which at least sixty percent (60%) of the interest belongs to citizens of the Philippines;
 - (c) Corporations duly organized under the laws of the Philippines and of which at least sixty percent (60%) of the outstanding capital stock belongs to citizens of the Philippines;
 - (d) Cooperatives duly organized under the laws of the Philippines; or
 - (e) Persons/entities forming themselves into a joint venture, *i.e.*, a group of two (2) or more persons/entities that intend to be jointly and severally responsible or liable for a particular contract: Provided, however, That Filipino ownership or interest thereof shall be at least sixty percent (60%). For this purpose, Filipino ownership or interest shall be based on the contributions of each of the members of the joint venture as specified in their JVA.
- 1.2. When the types and fields of Consulting Services involve the practice of professions regulated by law, those who will actually perform the services shall be Filipino citizens and registered professionals authorized by the appropriate regulatory body to practice those professions and allied professions specified in the <u>EDS</u>.
- 1.3. If the Request for Expression of Interest allows participation of foreign consultants, prospective foreign bidders may be eligible subject to the conditions stated in the **EDS**.
- 1.4. Government owned or –controlled corporations (GOCCs) may be eligible to participate only if they can establish that they (a) are legally and financially autonomous, (b) operate under commercial law, and (c) are not attached agencies of the Procuring Entity.

2. Eligibility Requirements

- 2.1. The following eligibility requirements, together with the Eligibility Documents Submission Form, shall be submitted on or before the date of the eligibility check specified in the Request for Expression of Interest and Clause 5 for purposes of determining eligibility of prospective bidders:
 - (a) Class "A" Documents -

<u>Legal Documents</u>

(i) Platinum PhilGEPS Certificate of Registration and Membership in accordance with Section 8.5.2 of the IRR, except for foreign bidders participating in the procurement by a Philippine Foreign Service Office or Post, which shall submit their eligibility documents under Section 24.1 of the IRR, provided, that the winning Consultant shall register with PhilGEPS in accordance with Section 37.1.4 of the IRR;

Technical Documents

- (ii) Statement of the prospective bidder of all its ongoing and completed government and private contracts, including contracts awarded but not yet started, if any, whether similar or not similar in nature and complexity to the contract to be bid, within the relevant period provided in the **EDS**. The statement shall include, for each contract, the following:
 - (ii.1) the name and location of the contract;
 - (ii.2) date of award of the contract;
 - (ii.3) type and brief description of consulting services;
 - (ii.4) consultant's role (whether main consultant, subconsultant, or partner in a JV)
 - (ii.5) amount of contract;
 - (ii.6) contract duration; and
 - (ii.7) certificate of satisfactory completion or equivalent document specified in the <u>EDS</u> issued by the client, in the case of a completed contract;
- (iii) Statement of the consultant specifying its nationality and confirming that those who will actually perform the service are registered professionals authorized by the appropriate regulatory body to practice those professions and allied professions in accordance with Clause 1.2, including their respective curriculum vitae.
- (b) Class "B" Document -

If applicable, the Joint Venture Agreement (JVA) in case the joint venture is already in existence, or duly notarized statements from all the potential joint venture partners in accordance with Section 24.1(b) of the IRR of RA 9184.

- 2.2. The eligibility requirements or statements, the bids, and all other documents to be submitted to the BAC must be in English. If the eligibility requirements or statements, the bids, and all other documents submitted to the BAC are in foreign language other than English, it must be accompanied by a translation of the documents in English. The documents shall be translated by the relevant foreign government agency, the foreign government agency authorized to translate documents, or a registered translator in the foreign bidder's country; and shall be authenticated by the appropriate Philippine foreign service establishment/post or the equivalent office having jurisdiction over the foreign bidder's affairs in the Philippines. The English translation shall govern, for purposes of interpretation of the bid.
- 2.3. Prospective bidders may obtain a full range of expertise by associating with individual consultant(s) and/or other consultants or entities through a JV or subcontracting arrangements, as appropriate. However, subconsultants may only participate in the bid of one short listed consultant. Foreign Consultants shall seek the participation of Filipino Consultants by entering into a JV with, or subcontracting part of the project to, Filipino Consultants.

3. Format and Signing of Eligibility Documents

- 3.1. Prospective bidders shall submit their eligibility documents through their duly authorized representative on or before the deadline specified in Clause 5.
- 3.2. Prospective bidders shall prepare an original and copies of the eligibility documents. In the event of any discrepancy between the original and the copies, the original shall prevail.
- 3.3. The Eligibility Documents Submission Form shall be signed by the duly authorized representative/s of the Bidder. Failure to do so shall be a ground for the rejection of the eligibility documents.
- 3.4. Any interlineations, erasures, or overwriting shall be valid only if they are signed or initialed by the duly authorized representative/s of the prospective bidder.

4. Sealing and Marking of Eligibility Documents

- 4.1. Prospective bidders shall enclose their original eligibility documents described in Clause 2.1, in a sealed envelope marked "ORIGINAL ELIGIBILITY DOCUMENTS". Each copy thereof shall be similarly sealed duly marking the envelopes as "COPY NO. ____ ELIGIBILITY DOCUMENTS". These envelopes containing the original and the copies shall then be enclosed in one single envelope.
- 4.2. The original and the number of copies of the eligibility documents as indicated in the **EDS** shall be typed or written in ink and shall be signed by the prospective bidder or its duly authorized representative/s.

4.3. All envelopes shall:

- (c) contain the name of the contract to be bid in capital letters;
- (d) bear the name and address of the prospective bidder in capital letters;
- (e) be addressed to the Procuring Entity's BAC specified in the **EDS**;
- (f) bear the specific identification of this Project indicated in the **EDS**; and
- (g) bear a warning "DO NOT OPEN BEFORE..." the date and time for the opening of eligibility documents, in accordance with Clause 5.
- 4.4 Eligibility documents that are not properly sealed and marked, as required in the bidding documents, shall not be rejected, but the bidder or its duly authorized representative shall acknowledge such condition of the documents as submitted. The BAC shall assume no responsibility for the misplacement of the contents of the improperly sealed or marked eligibility documents, or for its premature opening.

5. Deadline for Submission of Eligibility Documents

Eligibility documents must be received by the Procuring Entity's BAC at the address and on or before the date and time indicated in the Request for Expression of Interest and the **EDS**.

6. Late Submission of Eligibility Documents

Any eligibility documents submitted after the deadline for submission and receipt prescribed in Clause 0 shall be declared "Late" and shall not be accepted by the Procuring Entity. The BAC shall record in the minutes of submission and opening of eligibility documents, the Bidder's name, its representative and the time the eligibility documents were submitted late.

7. Modification and Withdrawal of Eligibility Documents

- 7.1. The prospective bidder may modify its eligibility documents after it has been submitted; provided that the modification is received by the Procuring Entity prior to the deadline specified in Clause 5. The prospective bidder shall not be allowed to retrieve its original eligibility documents, but shall be allowed to submit another set equally sealed, properly identified, linked to its original bid marked as "ELIGIBILITY MODIFICATION" and stamped "received" by the BAC. Modifications received after the applicable deadline shall not be considered and shall be returned to the prospective bidder unopened.
- 7.2. A prospective bidder may, through a letter of withdrawal, withdraw its eligibility documents after it has been submitted, for valid and justifiable reason; provided that the letter of withdrawal is received by the Procuring

Entity prior to the deadline prescribed for submission and receipt of eligibility documents.

7.3. Eligibility documents requested to be withdrawn in accordance with this Clause shall be returned unopened to the prospective bidder concerned. A prospective bidder that withdraws its eligibility documents shall not be permitted to submit another set, directly or indirectly, for the same project. A prospective bidder that acquired the eligibility documents may also express its intention not to participate in the bidding through a letter which should reach and be stamped by the BAC before the deadline for submission and receipt of eligibility documents.

8. Opening and Preliminary Examination of Eligibility Documents

8.1. The BAC will open the envelopes containing the eligibility documents in the presence of the prospective bidders' representatives who choose to attend, at the time, on the date, and at the place specified in the <u>EDS</u>. The prospective bidders' representatives who are present shall sign a register evidencing their attendance.

In case the submitted eligibility envelopes cannot be opened as scheduled due to justifiable reasons, the BAC shall take custody of the said envelopes and reschedule the opening on the next working day or at the soonest possible time through the issuance of a Notice of Postponement to be posted in the PhilGEPS website and the website of the Procuring Entity concerned.

- 8.2. Letters of withdrawal shall be read out and recorded during the opening of eligibility documents and the envelope containing the corresponding withdrawn eligibility documents shall be returned unopened to the withdrawing prospective bidder.
- 8.3. The eligibility documents envelopes and modifications, if any, shall be opened one at a time, and the following read out and recorded:
 - (h) the name of the prospective bidder;
 - (i) whether there is a modification or substitution; and
 - (j) the presence or absence of each document comprising the eligibility documents vis-à-vis a checklist of the required documents.
- 8.4. The eligibility of each prospective bidder shall be determined by examining each bidder's eligibility requirements or statements against a checklist of requirements, using non-discretionary "pass/fail" criterion, as stated in the Request for Expression of Interest, and shall be determined as either "eligible" or "ineligible." If a prospective bidder submits the specific eligibility document required, he shall be rated "passed" for that particular requirement. In this regard, failure to submit a requirement, or an incomplete or patently insufficient submission, shall be considered "failed"

for the particular eligibility requirement concerned. If a prospective bidder is rated "passed" for all the eligibility requirements, he shall be considered eligible to participate in the bidding, and the BAC shall mark the set of eligibility documents of the prospective bidder concerned as "eligible." If a prospective bidder is rated "failed" in any of the eligibility requirements, he shall be considered ineligible to participate in the bidding, and the BAC shall mark the set of eligibility documents of the prospective bidder concerned as "ineligible." In either case, the BAC chairperson or his duly designated authority shall countersign the markings.

9. Short Listing of Consultants

- 9.1. Only prospective bidders whose submitted contracts are similar in nature and complexity to the contract to be bid as provided in the **EDS** shall be considered for short listing.
- 9.2. The BAC shall draw up the short list of prospective bidders from those declared eligible using the detailed set of criteria and rating system to be used specified in the **EDS**.
- 9.3. Short listed consultants shall be invited to participate in the bidding for this project through a Notice of Eligibility and Short Listing issued by the BAC.

10. Protest Mechanism

Decision of the Procuring Entity at any stage of the procurement process may be questioned in accordance with Section 55 of the IRR of RA 9184.

Eligibility Data Sheet

Eligibility Data Sheet

| Eligibility Documents | |
|--------------------------|--|
| 1.2 | The procuring entity is the Philippine Coconut Authority (PCA). |
| | The name of the contract is the Consultancy Services for the Conduct of 2020 Customer Satisfaction Survey. |
| 1.3 | No further instructions. |
| 2.1(a)(ii) | The statement of all ongoing and completed government and private contracts shall include all such contracts within 5 years prior to the deadline for the submission and receipt of eligibility documents. |
| 2.1(a)(ii.7) | Prospective consultants/bidders may also submit Certificate of Acceptance or valid proof of final payment issued by the client. |
| 0 | Each prospective bidder shall submit one (1) original and two (2) copies of its eligibility documents. |
| (e) | The envelope shall be addressed to: |
| | ERLENE C. MANOHAR CO BAC Chairman |
| | Philippine Coconut Authority 8/F Executive Lounge, |
| | PCA R&D Building, |
| | Diliman, Quezon City |
| (f) | The name of the project is the Consultancy Services for the Conduct of 2020 Customer Satisfaction Survey. |
| 0 | The address for submission of eligibility documents is: |
| | 8/F Executive Lounge, |
| | PCA R&D Building, Diliman, Quezon City |
| | The deadline for submission of eligibility documents is November 25 , 2020; 1:30PM . |
| 0 | The place of opening of eligibility documents is: |
| | 8/F Executive Lounge, |
| | PCA R&D Building, Diliman, Quezon City |
| | The date and time of opening of eligibility documents is November 25 , |

| | <u>2020; 1:30PM</u> . | | | |
|-------------|--|--|------|--|
| 0 | Similar contracts shall refer to conduct of customer satisfaction survey. | | | |
| 0 | The criteria for shortlisting are as follows and the consultants should have a minimum score of 70% to be shortlisted: | | | |
| | Have a minimum score of 70% to be shorthsted. | | | |
| | | Weight (%) | | |
| | Applicable experience of the consultant | | | |
| | (meaning the consulting firm) and | | 50% | |
| | | associates in case of joint ventures | | |
| | 2. Qualification of principal and key staff of | | | |
| | | the consultant who may be assigned to the | 30% | |
| | | job vis-à-vis extent and complexity of the | 3070 | |
| undertaking | | undertaking | | |
| | Current workload relative to capacity | 20% | | |

Terms of Reference

PHILIPPINE COCONUT AUTHORITY

TERMS OF REFERENCE CONSULTANCY SERVICES FOR THE CONDUCT OF 2020 PCA CUSTOMER SATISFACTION SURVEY

I. SUMMARY

The Philippine Coconut Authority (CLIENT) is seeking to hire a team of consultancy firm (referred to as "CONSULTANT") to conduct a customer satisfaction survey for farmers under the programs and projects being implemented and the services rendered by the CLIENT. Insights from the survey will assist the client and its partners to develop an evidence-based programs and projects and communication strategy aimed at improving the CLIENT's partnership with its stakeholders.

II. BACKGROUND

The conduct of 2020 PCA Customer Satisfaction Survey is guided by the following:

A. Republic Act No. 10149 or the GOCC Governance Act of 2011
In performing its mandate, the CLIENT is guided by the good governance conditions prescribed by the Governance Commission on Government-Owned-and-Controlled Corporations (GCG).

In order to measure effectiveness of service delivery, the GCG directs all GOCCs to implement customer and/or stakeholder satisfaction surveys conducted by independent third parties.

B. ISO 9001:2015

According to the website of the International Organization for Standardization (<u>www.iso.org</u>), "ISO 9001:2015 specifies requirements for a quality management system when an organization:

- Needs to demonstrate its ability to consistently provide products and services that meet customer and applicable statutory and regulatory requirements, and
- b. Aims to enhance customer satisfaction through the effective application of the system, including processes for improvement of the system and the assurance of conformity to customer and applicable statutory and regulatory requirements."

C. Standard Guideline of the GCG

The conduct of the Stakeholder Satisfaction Survey shall follow the attached standard guideline set by the GCG, including:

a. Standard methodology on the conduct and administration of the survey (Annex A) instrument, data encoding and processing, analysis as well as the research or project team and composition is provided to ensure a more organized and efficient implementation; and,

b. Standard questionnaire (Annex B).

III. BUDGET

The Approved Budget of the Contract (ABC) is Eight Hundred Thousand Pesos Only (Php800,000.00), inclusive of all applicable government taxes and fees and incidental expenses.

IV. OBJECTIVE

To better understand the issues and concerns of the CLIENT's stakeholders, as well as to improve its programmatic efforts, the client seeks a CONSULTANT to design and carry out a customer satisfaction survey among its stakeholders nationwide.

The goals of the survey are to:

- 1. Generate feedback from identified stakeholders of the CLIENT;
- 2. Enable the CLIENT to measure its performance in delivering its service to stakeholders based on satisfaction metrics and the variables identified by GCG;
- 3. Identify specific action that the CLIENT can take to improve its performance and incorporate these as part of strategic planning;
- 4. Help identify organizational risks and opportunities guided by ISO 9001 standards; and
- 5. Comply with good governance conditions of the GCG and ISO 9001.

V. SCOPE OF WORK / TECHNICAL SPECIFICATIONS AND DELIVERABLES

- A. The CONSULTANT shall perform research work for the 2020 PCA Customer Satisfaction Survey and shall adhere to the "GCG Standard Guideline on the Conduct of Customer Satisfaction Survey of the GOCCs under the Jurisdiction of GCG" and "Additional Guidelines in the Conduct of the Customer Satisfaction Survey (CSS) for 2020 in the GOCC Sector", which forms part of the Terms of Reference. The survey shall include the following:
 - Development of the Research Design and Methodology based on Guidelines of the GCG. The CONSULTANT shall submit the research design and methodology, subject to CLIENT review and approval prior to implementation;
 - Development of the study based on baseline data provided by previous PCA Stakeholder Satisfaction Studies; performance measures and good governance conditions prescribed by the GCG; and ISO 9001:2015 standards;
 - 3. Design, formatting and reproduction of research instruments compliant with the Guidelines of the GCG, subject to review and approval of CLIENT;
 - 4. Conduct of research sampling and data-gathering methods that are compliant with the Guidelines of the GCG and can adequately cover the objectives of the PCA Customer Satisfaction Survey;

- 5. Collation and analysis of data and propose recommendations and actions based on research/study results; and,
- 6. Presentation and submission of report.
- B. The CONSULTANT shall perform data analysis and provide recommendations for consideration of top management in pursuing its plans and programs for stakeholders guided by the GCG Guidelines and the ISO 9001:2015 standards.
 - 1. Comparative analysis with previous results shall be made part of the new study, as applicable;
 - 2. Analysis of survey results shall be based on the analysis plan provided in the GCG Guideline. The analysis should include a reading of the following segments:
 - a. Total
 - b. By area
 - c. By type of service availed
 - d. By rating
 - i. Positive raters
 - ii. Negative raters;
 - 3. Preparation of in-depth and comprehensive recommendations focused on the needs of stakeholders.
- C. The CONSULTANT shall prepare, present and submit to PCA top management comprehensive reports that will form part of the PCA Customer Satisfaction Survey.
- D. The CONSULTANT shall adhere to agreed timelines.
- E. The CONSULTANT shall shoulder the compensation of the manpower support that will be engaged for the conduct of the Survey, as well as the expenses for meals, transportation, and additional accommodation.

VI. SCHEDULE OF ACTIVITIES/DELIVERABLES

The Section VII of the attached GCG Guideline must be considered by the selected CONSULTANT.

| Ac | tivities/Deliverables | |
|----|---|---------|
| | | |
| 1. | Inception meeting and discussion of sampling design, | 1 week |
| | methodology, protocols and work plan | |
| 2. | Review, add questions specific for the GOCC (optional), format, | 1 week |
| | and translate survey instrument | |
| 3. | Pilot testing of survey instrument and feedback for possible | 2 weeks |
| | revisions (optional, if there are major additions) | |

| 4. | Finalization of survey instrument | 1 week |
|----|--|-------------|
| 5. | Recruit, train, and submit list of final field team to be deployed | 1 week |
| 6. | Data collection set up (including production and preparation of | 1 week |
| | fieldwork materials | |
| 7. | Data collection proper | 3-4 weeks |
| 8. | Data cleaning and validation, and computation of descriptive | 2 weeks |
| | statistics | |
| 9. | Writing and submission of reports | 2-3 weeks |
| | TOTAL | 17-19 weeks |

VII. EVALUATION PROCEDURES

A. The prospective CONSULTANTS shall be evaluated based on a Quality-Cost Based Evaluation (QCBE) as prescribed in Section 33.2.1.B of the IRR of RA 9184.

VIII. MINIMUM QUALIFICATIONS OF THE CONSULTANT

- A. The CONSULTANT must strictly be a reputable research and / or communications firm which has been in operations for at least two (2) years. In the case of joint ventures, the lead consulting firm should have at least two (2) years of business operation.
- B. The research team must be composed of the following four (4) identified key members: PROJECT MANAGER, RESEARCH EXECUTIVE, DATA PROCESSING SUPERVISOR and FIELD SUPERVISOR with the following minimum qualifications:
 - 1. The **PROJECT MANAGER** must be, at minimum, a holder of bachelor's degree in management, business, or related field.
 - 2. The **RESEARCH EXECUTIVE** must be, at minimum, a holder of bachelor's degree in economics, statistics, social sciences, psychology, communication/marketing research or related field.
 - 3. The **DATA PROCESSING SUPERVISOR** must be, at minimum, a holder of bachelor's degree in a discipline related to information management and 3 years of experience in a leadership role.
 - 4. The **FIELD SUPERVISOR** must be, at minimum, a bachelor's degree on any field and 3 years of experience in a leadership role.
- C. The identified members of the proposed research team must have at least three (3) years experience in research as related to his/her function in the team.
- D. The identified members of the proposed research team must have handled at least three (3) research projects which are similar in nature to the

- requirement (e.g. evaluative research, survey, stakeholder relations studies, etc.) in a capacity related to his/her function in the team.
- E. The CONSULTANT must provide the necessary manpower support for the conduct of the 2020 PCA Customer Satisfaction Survey, as required in the GCG guideline.
- F. The CONSULTANT must be registered online with the Philippine Government Electronic Procurement System (http://www.philgeps.gov.ph) as a legitimate service provider for government requirements. The CONSULTANT is mandated to register with the PhilGEPS and provide a PhilGEPS Registration number as a condition for award of the contract.

IX. MINIMUM TECHNICAL AND FINANCIAL PROPOSAL FOR SHORTLISTED CONSULTANT

A. Technical Proposal:

The CONSULTANT is required to submit a technical proposal that should contain, at the minimum, the following technical information/documents:

- Authority of the signatory to sign on behalf of the bidder, all documents pertaining to the bid and the contract, which must be contained in a Board Resolution if the bidder is a corporation or a cooperative, a Joint Venture Resolution if the same is a Joint Venture, a Partnership Resolution if the bidder is a Partnership, or a Special Power of Attorney (SPA) issued by the General Manager or Proprietor if the bidder is a sole proprietor;
- 2. Organizational chart for the contract to be bid;
- 3. List of similar ongoing and completed projects;
- 4. Approach, work plan and schedule and/or methodology in delivering the services required;
- 5. List of key personnel to be assigned to the contract to be bid with their curriculum vitae indicating their relevant qualification, experience data and signed written commitment to work for the project once awarded the contract;
- 6. A sworn statement by the bidder attesting to have complied with the responsibilities in the Terms of Reference (TOR) / conforme to the TOR; and
- 7. Omnibus Sworn Statement.

B. Financial Proposal:

The CONSULTANT is also required to submit its Financial Proposal in a separate sealed envelope. The financial proposals shall not exceed the approved budget for the contract and shall be deemed to include the cost of all taxes, duties, fees, levies and other charges imposed under applicable

laws. Only the financial proposal of the consultants who meet the minimum technical score will be opened.

The financial proposal shall contain the following financial information/documents, at the least:

- 1. Remuneration cost indicating the basic salary, overhead cost, social charges, management fee and billing rate;
- 2. Other incidental expenses.

X. TERMS OF PAYMENT

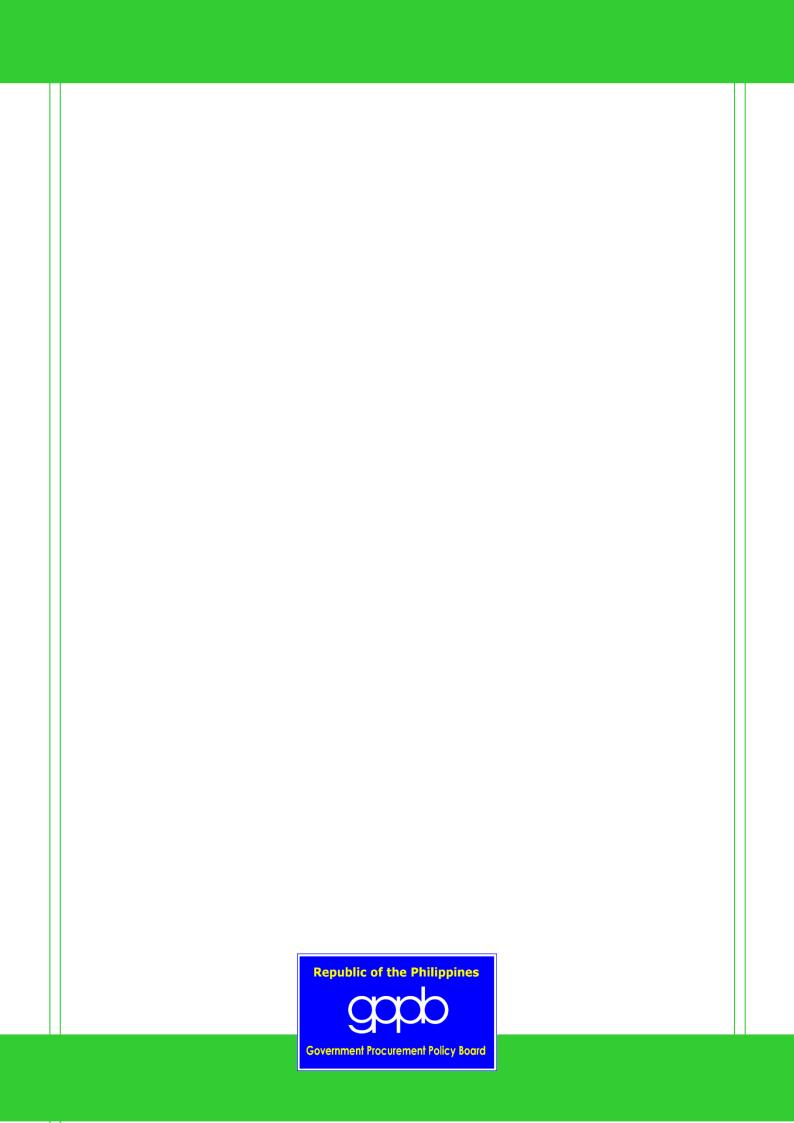
For the services rendered under the Terms of Reference, the CONSULTANT shall be paid the maximum amount of Eight Hundred Thousand Pesos (Php800,000.00), or the total amount indicated in the bid but not higher than the ABC, which is inclusive of all applicable taxes, fees and incidental expenses.

The CONSULTANT shall be paid in full upon submission to and acceptance by PCA of the Final Report on the 2020 PCA Customer Satisfaction Survey.

Bidder's Representative Date

Conforme:

Note: Each page of this Terms of Reference shall be initialed by the Bidder's authorized representative



STANDARD METHODOLOGY FOR THE CONDUCT OF THE CUSTOMER SATISFACTION SURVEY

I. QUANTITATIVE RESEARCH DESIGN

GOCCs will utilize a quantitative research methodology to conduct their Customer Satisfaction Survey. Quantitative research is considered stable from beginning to end and is subject to statistical assumptions and conditions as numerical values are assigned to responses. The Customer Satisfaction Survey will be in the form of a structured pen-and-paper questionnaire, which will be administered by trained field interviewers. GOCCs are expected to hire a third-party provider to administer the survey, generate, and interpret the result. GOCCs may opt not to hire a third-party only upon approval from the GCG however, the same guidelines provided below should be followed.

II. <u>DATA GATHERING METHODS SPECIFIC TO THE DIFFERENT TYPES OF GOCCS</u>

To create a standard research design for the Customer Satisfaction Survey, the GOCCs had to be grouped into sectors based on similarities in the following factors:

- (a) Objectives/mandate
- (b) Nature of business
- (c) Products/services being offered
- (d) Nature of customers

Customers can be categorized as primary or secondary. Primary customers are those with direct economic transactions with the GOCC, while secondary customers are external customers who are or may be affected by business though they are not directly engaged with the economic transactions of the GOCC. For this purpose, the survey instrument only covers primary customers.

Having considered these factors, the GOCCs were grouped into five (5) data gathering methodologies, which were deemed as the most efficient and effective way of reaching the GOCCs' customers during the survey fieldwork. The five (5) methodologies are as follows:

- (a) Method A: Intercept Interviews
- (b) Method B: Telephone Interviews
- (c) Method C: Intercept Interviews + Telephone Interviews
- (d) Method D: Door-to-Door Interviews + Telephone Interviews
- (e) Method E: Intercept Interviews + Door-to-Door Interviews

1. Data Gathering Method A: Intercept Interviews

Intercept interviews, also known as exit interviews, are conducted by intercepting possible respondents during their visit to a venue and asking whether they are willing and able to participate in a short survey. This interview will be conducted in either the office/branch of the GOCCs, which the customers

visit or in the area where they operate, e.g. airports, ports, train stations, among others.

2. Data Gathering Method B: Telephone Interviews

Telephone interviews are the most efficient way of reaching customers who do not usually visit the offices/branches of the GOCCs. The customers to be contacted will come from the GOCC's list of clients which comprises different individuals, such as corporations, non-profit organizations such as social enterprises and cooperatives, as well as individuals. Using this methodology, the list from the GOCC should have the complete contact information of the possible respondents including names and contact details.

3. Data Gathering Method C: Intercept Interviews + Telephone Interviews

This combined methodology will be used for GOCCs which service both businesses/organizations and individual customers. The intercept interviews with individual customers will be conducted in the GOCC's office/branch or in areas where they operate, e.g. banks, airports, ports, among others. For business/organization customers, the interviews will be done via telephone interviews.

4. Data Gathering Method D: Door-to-Door Interviews + Telephone Interviews

The GOCCs under this group service both businesses/organizations and individual customers who can only be reached at home, hence a combination of door-to-door and telephone interviews will be most efficient. Door-to-door interviewing is the most popularly used methodology in research survey data gathering, where respondents will be interviewed at their home. This method will be most efficient for customers of GOCCs with no contact details available or are not reachable via other means of communication. However, this assumes that the communities or areas where the customers reside can be properly identified.

5. Data Gathering Method E: Intercept Interviews + Door-to-Door Interviews

The GOCCs under this group service both businesses/organizations and individual customers who can be interviewed in the GOCC's office/branch or in communities where they operate. Again, this assumes that the area or community where the individual customers are should be identified, as well as the contact details of the businesses/organizations.

III. SAMPLING PROCEDURE

Since this Customer Satisfaction Survey is quantitative, the selection of respondents will be done using probability sampling to ensure that the sample is representative of the customer population. There are several types of probability sampling which include multi-stage random sampling, systematic random sampling, and cluster sampling.

1. Sampling Procedure for Method A: Intercept Interviews

The technique in selecting respondents to be interviewed via intercept or exit interview is <u>multi-stage random sampling</u>, which will involve several sub-types of random sampling techniques, particularly *lottery or fish bowl technique* and *systematic sampling technique*.

Multi-stage random sampling for intercept interviews:

Stage 1: Selection of PSUs via fish bowl technique

Step 1: Create a list of PSUs

Step 2: Identify the number of PSUs to cover

Step 3: Select the PSUs randomly

Step 4: Determine the schedule of the survey

If the GOCC has more than one venue where the survey can be conducted, the first step is to select which primary sampling unit (PSUs) to cover. PSUs may refer to venues such as offices or branches of the GOCCs which customers frequent to avail of the service. It may also refer to events or trainings held by the GOCCs such as by DAP or by CCP.

Ideally, all PSUs should be covered but due to time and budget constraints, a random selection can be done using lottery or fish bowl technique. This is a random sampling technique where a complete list of PSUs is generated and a pre-identified number of PSUs are randomly selected. For GOCCs with only a few offices, branches or events (i.e. 5 or less), all PSUs should be covered. For example, if DAP is holding only 2 events during the fieldwork period, then both events should be covered).

Once the PSUs have been identified, the day of the week and the time of the day must also be established prior to fieldwork. The identification of this research schedule will be based on the best judgment of the researcher and should be agreed between the researchers and the GOCCs. Basic rule is that the spread of the day and time will ensure that all possible segments of the population are represented and gets equal chance of getting selected to participate in the survey.

Stage 2: Selection of respondents via systematic sampling technique

Step 1: Identify the population and sample size

Step 2: Compute for sampling interval number

Step 3: Select the respondents using interval number

Step 4: Proceed with interview

Once the PSU has been identified, systematic sampling technique will be utilized in the selection of the actual respondents to be interviewed. In this

technique, the researchers identify a sampling interval number (population size¹ / target sample size²).

The sampling interval number will be used to determine which of the exiting customers will be invited to participate in the survey. For example, if the sampling interval number is 10, every 10th customer will be asked to participate.

In the event where the selected customer does not meet the required recruitment criteria, if any, or is not willing to participate in the survey, the field interviewers can just replace him/her by inviting the next exiting customer to participate. There is no need to skip and count for the nth customer again.

Note that for systematic sampling technique, aside from the sampling interval number, a random start number should also be identified.

2. Sampling Procedure for Method B: Telephone Interviews

For the telephone interviews, the selection of the respondents will be done using <u>systematic sampling technique</u> using a customer list (to be provided by the GOCC). The customer list must be complete with customer name and correct/updated contact details.

Systematic sampling technique for telephone interviews:

Step 1: Create a contact list

Step 2: Identify population and sample size

Step 3: Compute for sampling interval number

Step 4: Select the respondents using interval number

Step 5: Contact respondents for the interview

In this technique, the researchers should identify a sampling interval number (population size / target sample size).

The population size refers to the number of customers in the list and the target sample size refers to the desired number of interviews to be completed for the project. Using this technique, the customers get equal chance of getting selected to participate in the interview.

The sampling interval number will be used to determine which of the customers in the list will be invited to participate in the survey. For example, if the sampling interval number is 10, every 10th customer in the list will be contacted and invited.

Note that for systematic sampling technique, aside from the sampling interval number, a random start number should also be identified.

¹ The population size refers to the estimated number of customers who will be visiting the venue in a given day. For example, the population size for a training conducted by DAP is the number of confirmed attendees in a particular training. Another example, the population size for an event conducted by the CCP is the estimated number of people who will participate in the event.

² The target sample size, on the other hand, is the desired number of interviews to be completed in a day per PSU.

In the event where the selected customer does not meet the required recruitment criteria, if any, or is not willing to participate in the survey, the field interviewers can just replace him/her by calling the next customer in the list to participate. There is no need to skip and count for the nth customer again.

In the event where the customer is not available or cannot be reached, a maximum of two (2) callbacks will be made. If at the second callback, the customer is still not available or cannot be reached, the customer should be replaced by calling the next customer in the list.

3. Sampling Procedure for Method C: Intercept Interviews + Telephone Interviews

The sampling technique to be used for this methodology is similar to what has been previously discussed in data gathering methods A and B, i.e. <u>multi-stage random sampling</u> for the intercept interviews and <u>systematic random sampling</u> for the telephone interviews.

Multi-stage random sampling for intercept interviews:

Stage 1: Selection of PSUs via fish bowl technique

Step 1: Create a list of PSUs

Step 2: Identify the number of PSUs to cover

Step 3: Select the PSUs randomly

Step 4: Determine the schedule of the survey

Stage 2: Selection of respondents via systematic sampling technique

Step 1: Identify the population and sample size

Step 2: Compute for sampling interval number

Step 3: Select the respondents using interval number

Step 4: Proceed with interview

Systematic sampling technique for telephone interviews:

Step 1: Create a contact list

Step 2: Identify population and sample size

Step 3: Compute for sampling interval number

Step 4: Select the respondents using interval number

Step 5: Contact respondents for the interview

4. Sampling Procedure for Method D: Door-to-Door Interviews + Telephone Interviews

The telephone interviews will be done as has been discussed in the previous section under data gathering Method B, which is <u>systematic sampling</u> technique.

Systematic sampling technique for telephone interviews:

Step 1: Create a contact list

Step 2: Identify population and sample size

Step 3: Compute for sampling interval number

Step 4: Select the respondents using interval number

Step 5: Contact respondents for the interview

Multi-stage random sampling for door-to-door interviews:

For the door-to-door interviews, a <u>multi-stage random sampling technique</u> will be utilized and this will involve several sub-types of sampling such as *cluster sampling* and *systematic random sampling*. This sampling assumes that the GOCCs can identify the areas where their customers reside.

i. If the residences of the customers of a GOCC are concentrated in more than one primary sampling unit (PSU), the first step is to select which PSU to cover. PSU may refer to community or barangay. Ideally, all PSUs should be covered but due to time and budget constraints, a random selection of PSUs can be done using cluster sampling.

Stage 1: Selection of PSUs via cluster sampling

Step 1: Create a list of PSUs

Step 2: Identify the number of PSUs to cover

Step 3: Select the PSUs randomly

To ensure a random selection, a complete list of all the PSUs have to be generated and a pre-identified number of PSUs are randomly selected.

ii. The next stage is the selection of households to be interviewed via systematic random sampling. Two situations need to be considered: a) one is that there are some GOCCs which have a list of their customers who can be located in certain communities or barangays; b) another situation is that some GOCCs do not have a list but their customers are concentrated in certain communities or barangays.

Stage 2A: Selection of households <u>from a list</u> via systematic random sampling

Step 1: Create a contact list

Step 2: Identify population and sample size

Step 3: Compute for sampling interval number

Step 4: Select the respondents using interval number

Step 5: Proceed to respondents' house for the interview

If there is a list and after the PSUs have been identified, the customers in the selected PSU will be identified using systematic random sampling. First, the researchers have to identify a sampling interval number (population size³ / target sample size).

³ The population size refers to the number of customers in the list for a particular PSU and the target sample size refers to the desired number of interviews to be completed in that particular PSU.

Using this technique, the customers get equal chance of getting selected to participate in the interview.

The sampling interval number will be used to determine which of the customers in the list will be invited to participate in the survey. For example, if the sampling interval number is 10, every 10th customer in the list will be contacted and invited.

In the event where the selected customer does not meet the required recruitment criteria, if any, or is not willing to participate in the survey, the field interviewers can just replace him/her by calling the next customer in the list to participate. There is no need to skip and count for the nth customer again.

Note that for systematic sampling technique, aside from the sampling interval number, a random start number should also be identified.

Stage 2B: Selection of households <u>without a list</u> via systematic random sampling

- Step 1: Identify the socioeconomic class of the neighborhood
- Step 2: Determine the interval number
- Step 3: Select the household using interval number
- Step 4: Proceed to the selected household

If the GOCC doesn't have a list of customers but have identified the PSUs to cover, the selection of the households will be done via systematic random sampling. As a standard, the number of households to interview in each PSU is 10. This will ensure consistency throughout the PSUs and ensure widespread coverage since more PSUs need to be selected. For example, if the desired sample size is n=300 then 300 households needs to be divided with 10 households per PSU. In which case, 30 PSUs should be selected.

Once the PSUs have been selected, a random start has to be identified, usually a street corner, and from there, the sampling interval number will be used to select the households.

As a standard, the following sampling interval numbers have to be used according to the socioeconomic class of the neighborhood:

- ABC1 neighborhood no intervals
- C1C2 neighborhood interval of 3
- C2D neighborhood interval of 6
- DE neighborhood interval of 10

For example, if the neighborhood is predominantly C2D, the field interviewers should use a sampling interval number of 6, which means they have to skip 5 houses and go to the 6th house.

iii. The third stage in the multi-stage sampling for door-to-door interviews is the selection of respondents within a household.

Stage 3: Selection of respondents within a household via purposive or random sampling

Step 1: Identify qualification of respondents

Step 2: Randomly select via last birthday method or Kish Grid

Step 3: Proceed to interview the selected respondent

The selection of the respondent within the household can be done purposively or randomly. If only one respondent qualifies per household, then purposive sampling will be utilized.

If there are more than one respondent who can qualify to participate in the survey within a household, then random selection needs to be done. The usual techniques used in the Philippines are the last birthday method or the Kish Grid.

In case the respondent is not willing to be interviewed, the field interviews can go to the next household. In the event where the respondent is not available or not at home, a maximum of two (2) callbacks will be made. If at the second callback, the respondent is still not available or not at home, the respondent should be replaced by going to the next household.

5. Sampling Procedure for Method E: Intercept Interviews + Door-to-Door Interviews

The sampling technique to be used for this methodology is similar to what has been previously discussed in data gathering Methods A and D, which is <u>multistage random sampling</u> for both intercept interviews and door-to-door interviews.

Multi-stage random sampling for intercept interviews:

Stage 1: Selection of PSUs via fish bowl technique

Step 1: Create a list of PSUs

Step 2: Identify the number of PSUs to cover

Step 3: Select the PSUs randomly

Step 4: Determine the schedule of the survey

Stage 2: Selection of respondents via systematic sampling technique

Step 1: Identify the population and sample size

Step 2: Compute for sampling interval number

Step 3: Select the respondents using interval number

Step 4: Proceed with interview

Multi-stage random sampling for door-to-door interviews:

Stage 1: Selection of PSUs via cluster sampling

Step 1: Create a list of PSUs

Step 2: Identify the number of PSUs to cover

Step 3: Select the PSUs randomly

Stage 2A: Selection of households <u>from a list</u> via systematic random sampling

- Step 1: Create a contact list
- Step 2: Identify population and sample size
- Step 3: Compute for sampling interval number
- Step 4: Select the respondents using interval number
- Step 5: Proceed to respondents' house for the interview

Stage 2B: Selection of households <u>without a list</u> via systematic random sampling

- Step 1: Identify the socioeconomic class of the neighborhood
- Step 2: Determine the interval number
- Step 3: Select the household using interval number
- Step 4: Proceed to the selected household

Stage 3: Selection of respondents within a household via purposive or random sampling

- Step 1: Identify qualification of respondents
- Step 2: Randomly select using last birthday method or Kish Grid
- Step 3: Proceed to interview the selected respondent

IV. DATA COLLECTION

The data collection will be done by trained field interviewers along with their field supervisors using a structured pen and paper questionnaire. It will take place in the venue conducive to interviewing such as the respondents' homes or offices. The area coverage, instrument, length of interview, and quality control procedures are discussed in this section.

1. Respondent Criteria

Depending on the nature of the GOCC's customers, the respondents should satisfy **at least one** of the criteria below:

- (a) Current/on-going customers of the GOCC
- (b) Has a current/active account with the GOCC
- (c) Had at least one transaction with the GOCC during the time of visit

The final criterion to be followed should be included in the screener portion of the questionnaire and should be clear among the interviewers.

2. Sample Universe

For methodologies which require a list of customers, the sample universe should be provided to the researchers beforehand so they can conduct the systematic selection.

This sample universe refers to the names of the customers with their telephone numbers (for phone interviews) and addresses (for door-to-door interviews).

To ensure the confidentiality of the lists, the researchers and all their partners should sign a Non-Disclosure and Confidentiality Agreement which contains the following items:

- (a) The list should only be used for the purposes of this particular customer satisfaction survey and should not be shared with anyone who is not involved in the project.
- (b) The masterlist should only be provided to the researcher who will be doing the systematic selection. All field interviewers should only be provided with the list of customers that they will be contacting.
- (c) The list should be disposed of properly or returned to the GOCC. No copies of the list, be it printed or in soft copy formats, should be left with the third-party agency.

Before the launch of the project, the GOCCs should inform their customers that a third-party agency will be contacting them to conduct a Customer Satisfaction Survey. In case customers cannot be reached, an official letter coming from the GOCC informing them about the survey should be provided to the interviewers. This official letter should include the following but not limited to:

- (a) Information about the third-party agency and what they will be conducting
- (b) Purpose of the research
- (c) Invitation of customers to participate in the survey
- (d) Assurance of confidentiality

3. Sample Size

Determining the sample size depends largely on the population of the universe, the desired margin of error (MOE) and desired confidence level. The formula to compute for a sample size is as follows:

Sample size =
$$\frac{\frac{z^2 \times p(1-p)}{e^2}}{1 + (\frac{z^2 \times p(1-p)}{e^2N})}$$

Where z = 1.96 at 95% confidence level N = target universe or population i.e. active customer base of the GOCC e = desired margin of error in decimal form p = sample proportion

However, in practice, it is very rare for such computations to be used to determine sample sizes. Instead, market researchers use a combination of rules of thumb, area coverage, budget constraints, time limitations, availability of resources, and understanding of client's need for accuracy when working out the sample sizes.

- a. For this Customer Satisfaction Survey, <u>a sample size of n=300</u> is enough to yield a MOE of +/-5.6% at 95% confidence level. This sample size can be used for GOCCs where the customers are highly concentrated in specific areas. For example:
 - Metro Manila only
 - Not more than 30 small communities/barangays
 - Not more than 3 regions
- b. However, if the sample needs to be more geographically spread out such as nationwide coverage, a sample size of n=500 is recommended. A sample size of n=500 will yield a MOE of +/-4.3% at 95% confidence level. This sample size can be used for GOCCs where customers are more geographically spread out. For example:
 - Metro Manila and other key cities nationwide such as Cebu and Davao
 - More than 30 small communities/barangays
 - More than 3 regions
- c. If sub-segments need to be read, the researcher must ensure that these sub-segments have <u>at least n=100</u> (MOE of \pm 0.8% at 95% confidence level) to be considered readable and conclusive.
- d. For GOCCs with small universes, meaning the number of customers/clients is not enough to be able to reach n=300 respondents for the survey, <u>a sample size of n=100</u> should be targeted. This will yield a MOE of +/-9.8% at 95% confidence level but should only be read at the total level. No further breakdowns can be made as the sub-segment reads will not be conclusive due to a very small sample size.
- e. For GOCCs with several types of customers, each type should be represented. For example, one GOCC may serve the general public as well as businesses. Both the general public and businesses should be represented in the sample. The sample size however, should be proportionate to the size of each customer type. For example, one GOCC has a total of 275,000 customers broken down into general public and businesses as follows:

Total number of customers – 275,000 broken down in the following:

- General public 250,000 (91% of total)
- Businesses 25,000 (9% of total)

With the figures above, the general public has 91% proportion to the total number of customers and businesses make up 9% hence the sample should also be divided using the same proportions as follows:

Total number of customers – n=500

- General public n=455 (91% of total)
- Businesses n=45 (9% of total)

4. Frequency of Data Collection

In order to properly monitor the GOCCs' customer satisfaction rating, the Customer Satisfaction Survey has to be conducted at a pre-identified frequency in a year. The frequency can be determined by considering several factors:

- Number of customer base in a given year
- Frequency of transactions and service availment per customer
- Budget, time and other resources

| Number of Customers in a Given Year | Frequency of changes in strategies and marketing activities | Frequency of transactions and service availment per customer | FREQUENCY of conducting the survey |
|---|---|--|------------------------------------|
| More than 250,000 | 2 or more times a year | 2 or more times a year | BI-ANNUAL |
| 250,000 or less | Once a year or less often | Once a year or less often | ANNUAL |

5. Area Coverage

Primary area coverage for the study depends on where the customers of the GOCCs can be contacted and interviewed. For example, if the GOCCs' customers are primarily in Metro Manila, then the area coverage will only be Metro Manila. If, on the other hand, the GOCCs customers can be located nationwide, then the study should cover the entire Philippines.

6. Data Collection Instrument

Since this Customer Satisfaction Survey will be done quantitatively, the study will make use of a structured pen and paper questionnaire, which will ensure consistency all throughout the project and with the least possible interviewer bias. This questionnaire ensures:

- More rigid style of interviewing
- Close-ended and open-ended questions will be present
- Highly structured way of questioning
- Numerical values are assigned to responses
- a. The questionnaire is composed of two (2) sections:
 - (a) Screener
 - (b) Main questionnaire
 - Overall satisfaction/dissatisfaction rating
 - Reasons for satisfaction/dissatisfaction rating given
 - Factors to satisfaction/dissatisfaction

GOCCs may opt to include another section to reflect specific questions related to its other products or services without the need for authority from GCG. However, questions under screener and main questionnaire are fixed and may not be altered without prior approval from the GCG.

- b. To ensure understandability and ease of administration, the Customer Satisfaction Survey questionnaire needs to have:
 - i. Indication if single answer (SA) or multiple answer (MA)

This indication is usually written at the end of the question for the field interviewers to easily see. This will guide the field interviewer to encircle only one response or more than one response, depending on the kind of answer that the question is looking for. Questions with precoded responses such as *gender*, *age*, *socio-economic classification*, *satisfaction rating*, *frequency of activities*, and *activity done most often* are single answer items. Multiple answer questions, on the other hand, are the likes of *activities/transactions* and *reasons for satisfaction*.

ii. Instruction if response should be aided or spontaneous

Depending on the objective and nature of the question, some would need for responses to be aided and some need spontaneous answers. Aided responses are usually needed when the answer has to be exhaustive and complete. To be able to ensure that respondents do not miss out answers, they should be provided with a list or a showcard. Unaided or spontaneous responses are needed when the respondent's top-of-mind is sought for or if biases are aimed to be minimized.

This instruction will be indicated before the question so that the interviewers would know whether to hand out a showcard and read out a list or not prior to asking the question.

iii. Skipping instructions

There are several questions in the questionnaire where a certain answer is required to proceed to another set of questions. For example, before moving on to the set of questions *about reasons for dissatisfaction*, the respondent must first say that he/she is dissatisfied with the service. Otherwise, if the respondent is satisfied with the service, the reason for dissatisfaction will be skipped and the interviewer will proceed to the next question.

These skipping instructions and consistency checks have to be explicitly indicated in the questionnaire to guide the interviewer in administering the interview.

iv. Consistency checks

Consistency checks, on the other hand, are ways to identify whether there is logic in what the respondent is saying. Similar to skipping

instructions, consistency checks should be explicitly stated in the questionnaire to ensure that these kinds of logic checks will not be missed out and left unclear.

Ideally, consistency checking has to be done during the interview. Otherwise, if the interview has already been done when the inconsistency has been found, the interviewer will have to call or go back to the house of the respondent to clarify.

v. Proper question phrasing with corresponding translation

Since this is a structured interview, the questionnaire has to have proper question phrasing so that interviewers will not paraphrase or construct sentences on their own. Translated questions should also be included and placed at the topmost portion of the question. English translations will be kept at the bottom as this will least likely be used during the interview proper.

vi. 5-point Likert scale for all rating questions with proper labels and explanations

A 5-point Likert scale should be used for all rating questions so that respondents are able to pinpoint their level of satisfaction/dissatisfaction.

The use of either 5-point, 7-point, or 9-point scales do not necessarily confer any absolute recommendation favoring one approach over the other. However, one study showed a slight support to use a 7- and 9-point scale among respondents with more cognitive ability and 5-point scale among general public. Also, a 5-point scale allows respondents to pick a neutral answer, as opposed to a 4-point scale. Hence, for this customer satisfaction survey, a 5-point scale will be utilized:

| Very satisfied | Satisfied | Neither satisfied nor dissatisfied | Dissatisfied | Very dissatisfied |
|----------------|-----------|--|--------------|----------------------|
| 5 | 4 | 3 | 2 | 1 |

The labels should also be followed as shown above. There should be two spectrums – positive where *very satisfied* and *satisfied* are, and negative where *very dissatisfied* and *dissatisfied* are.

It is highly recommended that the explanation of the scale should be read out to the respondents while showing them the showcard of the scale. This should be done before any of the rating questions are asked. Every now and then, the interviewers should explain the scale again until the respondent gets used to it.

Below are the explanations of each point in the scale:

| Very satisfied | Performance of the GOCC meets and exceeds their needs and expectations to their benefit. The service was provided with few minor problems or none at all. If there were few minor problems, a corrective action might have already taken place which is deemed highly effective. |
|------------------------------------|---|
| Satisfied | Performance of the GOCC meets the minimum expectations from the customer. The service was provided with few minor problems or none at all. If there were few minor problems, a correction action might have already taken place which is deemed highly effective. |
| Neither satisfied nor dissatisfied | This is the midpoint in which the respondents cannot truly pick a side in the spectrum but this does not mean that the respondent has no opinion or does not know. Performance of the GOCC neither meets nor doesn't meet the minimum expectations of the customer. |
| Dissatisfied | Performance of the GOCC does not meet the minimum expectations from the customers. There are a number of elements or aspects in the GOCC's customer service that reflects a problem for which the GOCC has not yet identified corrective actions. If there were corrective actions, then the action is perceived by the customer as not effective or has not been fully implemented to be effective. |
| Very dissatisfied | Performance of the GOCC does not meet most or did not meet any of the expectations from the customers. There are a number of elements or aspects in the GOCC's customer service that reflects a serious problem for which the GOCC has not yet identified corrective actions. If there were corrective actions, then the action is perceived by the customer as very ineffective or has totally been disregarded. |

7. Length of Interview

The length of the interview will be at most 15 minutes. This is the ideal maximum duration for the Customer Satisfaction Survey, particularly if one of the methodologies are telephone interviews or intercept interviews. Lengthy questionnaires often result to higher refusal rate. Also, because respondents easily get tired and annoyed with long interviews, they might opt to discontinue from answering the survey.

For door-to-door interviews, a more lengthy questionnaire can be accepted but should not exceed 45 minutes.

The actual length of interview will be determined during the pilot test of the questionnaire. Should the questionnaire be longer than 15 minutes, the information coverage will be reviewed and checked for prioritization of questions.

8. Data Collection Checklist

Each field interviewer should have the following items with them during the data collection in the field:

| Call sheet | This is where the field interviewers note the results of the calls or all door knocks made during the entire data collection period, whether the respondent is qualified or not. This document contains the following information: Customer name Phone number (telephone interviews) Address (door-to-door interviews) Result of the call or door knock (e.g., no answer, no person in the house, respondent not willing to participate, quota met, etc.) Socio-demographic information of qualified respondent Whether qualified respondent is original or replacement |
|--------------------------------------|--|
| List of customers (if available) | This should contain the complete names, contact numbers and addresses of customers that have to be interviewed in the assigned PSU of the field researcher. However, to ensure confidentiality of the list, the interviewers should only hold the list that they need to contact. The masterlist should only be provided to the researcher who will be doing the sampling. |
| Official invitation letter from GOCC | This should contain at least the following items: Information about the third-party agency and what they will be conducting Purpose of the research Invitation of customers to participate in the survey Assurance of confidentiality This will help assure customers that the survey is legitimate and official, which will in turn boost the willingness of the customers to participate. |
| Screeners | This should be separated from the main questionnaire and will only be attached to the main questionnaire if the respondent is qualified. |
| Main questionnaire | This is the final questionnaire approved by GCG. |
| Showcards | These are cards that will be shown to respondents for questions with aided responses. Each interviewer should have a complete set of showcards. All pages should be clearly printed out and placed in a clearbook for ease of administration and to ensure that no page will be misplaced or lost. |

| Briefing document | The briefing document used during the briefing of field interviewers contains the background of the study and pertinent instructions. This should be brought by the field interviewers with them during the data collection period in case they need it for reference. |
|-----------------------------------|--|
| Clearing/de- briefing document | In addition to the briefing document, all interviewers should also have with them a clearing/de-briefing document, which contains all additional instructions that have been relayed to them during the clearing/de-briefing session. |
| Identification cards (IDs) | All interviewers should have proper identification with their complete name and the name of their company. These IDs should be visible at all times while data collection is in progress. |

9. Data Collection Quality Control

To be able to ensure that the data gathered from the Customer Satisfaction Survey is of highest quality possible, the following quality control procedures should be set in place:

- a. A training will be conducted together with the interviewers to:
 - Train them on sampling procedure and selection of respondents;
 - Brief them on the questionnaire administration;
 - · Practice skipping and routing of questions;
 - Do mock interviews amongst themselves to familiarize themselves with the questions and to test their comprehension of the instructions.
- b. A briefing document should be provided by the researcher to ensure that all instructions relayed during the briefing are documented.
- c. The questionnaire must be pilot-tested prior to actual fieldwork to ensure clarity and comprehension, to check for bias, and to assess interview length. The questionnaire should be pilot-tested with at least three (3) respondents per methodology. However, these respondents should no longer be included in the sample during the actual interviews.
- d. Researchers and/or team leaders will observe within the initial days of fieldwork to monitor if sampling procedures are well-understood and if the questionnaire is implemented properly.
- e. The first set of accomplished questionnaires will also be checked by the team leader or supervisor and/or researcher to check for consistency and proper filling-up of the questionnaires.
- f. Clearing/de-briefing sessions will be conducted as the need arises in order to clarify pending questions and provide additional instructions to the field

team. If the questions and instructions are minor, only the team leaders will be present. If the questions and instructions are major, the interviewers or enumerators should also be present in the clearing/de-briefing sessions. The researchers will provide a documentation of what has transpired during the clearing/de-briefing sessions in the form of a clearing/de-briefing document. All field interviewers and supervisors should have a copy of this document all throughout the data collection period for quick reference.

- g. The field manager shall conduct independent, on-the-spot checking in designated areas to ensure quality of data gathering and collection.
- h. Back-checking and spot-checking of at least 30% of the interviews will also be conducted to ensure the interviews have been conducted and completed.
 - Back-checking includes activities such as calling respondents to check whether they have been interviewed, and going through a few of the questions with them to check if their responses are consistent.
 - Spot-checking involves going to the data collection area to check on the interviewers for proper skipping, if they are indeed in the area covered by the study, or if they are interviewing correctly, among others.
- i. The questionnaires will be in English, Tagalog, and other regional languages as necessary such as Cebuano. The translated questionnaire should be administered by interviewers who are linguistically capable of speaking in the translated language.
- j. The questions should only be answered by the respondent being asked. No other person can answer the survey, except for the selected respondent.
- k. Team leaders will be strategically assigned to monitor the interviewers closely for any difficulties and questions that may arise and to ensure proper administration of the survey.
- I. Running consistency checks throughout the data will also ensure zero error in data collection and data entry prior to processing of the data tables.
- m. As part of the ESOMAR codes and guidelines, the identity of the respondents will be kept confidential from GCG or the GOCCs. If there is any requirement from GCG or the GOCC to reveal the identity of the respondents, limited only to their addresses/locations, the consent of the respondents will be sought for. However, if the respondents want to keep their locations/addresses confidential and detached from the survey results, this will be adhered to by the researcher.

V. DATA ENCODING AND PROCESSING

- 1. <u>Data encoding.</u> The encoding of the data collected from the quantitative survey will be processed as follows:
 - a. All completed questionnaires will be 100% checked by the field supervisors and editors for skipping and consistency prior to data encoding. Once the

- questionnaires have been cleared and corrected by the field team, these will be sent over to the data encoders for data entry.
- b. The encoding of the data will be done using a data capture program which can incorporate validation/cleaning filters to screen valid and invalid answers based on the consistency checking of the questionnaire. Consistency checks will be done to ensure zero error in data collection and data entry prior to further processing. This validation and cleaning will include but should not be limited to duplicate checks, missing responses per question, and validation of skipping routes.
- 2. <u>Data processing</u>. The data processing and preparation of the data tables, on the other hand, will undergo the following process:
 - a. Once data has reached zero error, data will be prepared for table processing.
 - b. For efficiency, an analysis plan will be prepared. The analysis plan will be the basis of the table specifications, which in turn will be utilized as a guide for the preparation of the data tables.
 - c. Data tabulation specifications or tabspecs will be developed by the researcher as reference of the data processing team. The tabspecs will include details such as table title, segments to be read in the table banners/headers, stubs, formatting of the tables, list of responses, among others.
 - d. The data table processing will involve descriptive statistics and several cross-tabulations, depending on the data requirements.
 - e. All tables will also undergo statistical tests for groups to measure the variance among the existing groups/segments in the sample. This significance testing should be done at 95% confidence level.
 - f. A sample size of at least n=300 on a total level (MOE of +/-5.6% at 95% confidence level) is required for a segment to be readable and conclusive. Otherwise, if sample size does not reach this requirement, then the data will be provided for indicative or qualitative treatment only.
 - g. If there is a need to read sub-segments, the required sample size is at least n=100 (MOE of +/-9.8% at 95% confidence level) to be considered readable and conclusive. Otherwise, if the sample size does not reach n=100, which will not yield a robust sample size, data will only be interpreted with an indicative/qualitative treatment.
 - h. Data will be weighted, as and when possible or necessary to correct any disproportionate quota applied in the study.

VI. ANALYSIS PLAN

The analysis of survey results shall be based on the analysis plan below. The analysis plan contains all the data that will be included in the presentation. The analysis should include a reading of the following segments:

- Total
- By area (for nationwide coverages)
 - Total Luzon
 - Total Visayas
 - Total Mindanao
 - By region or key city
- By customer type
 - General public
 - Businesses
- By type of service availed
- By rating
 - Positive raters
 - Negative raters

The above segments should only be read if sample size allows, meaning if segments are n=100 or more. If the GOCCs total sample size is n=100, it can only be read at a total level. For GOCCs with respondents of n<100, the results should be read qualitatively and only as indication.

The following analyses are the minimum required information which GOCCs need to present:

- a. Averaging of the overall satisfaction rating.
- b. Crosstabs of the reasons for overall satisfaction rating against type of raters (positive and negative) to determine top reasons for satisfaction and top reasons for dissatisfaction.
- c. Determining the derived importance by correlating the satisfaction levels of each attribute with the overall satisfaction rating. If there is a high link of correlation with an attribute, it can be inferred that the attribute is driving customer satisfaction, hence, it is an important attribute. Deriving the importance of attributes via regression analysis is deemed more accurate than asking for stated importance, particularly for attributes which people cannot rationalize or admit to in a "stated" answer.
- d. Plotting derived importance score per attribute against satisfaction score per attribute in a scatter diagram to determine where attributes will fall under. There will be four boxes in this scatter diagram, where attributes will be plotted:
 - Important and high rated
 - Important but low rated
 - Not important but high rated
 - Not important and low rated

VII. PROJECT TIMELINE AND DELIVERABLES

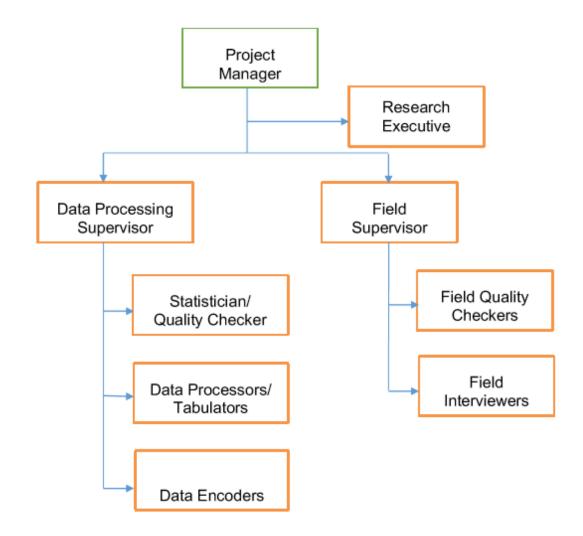
Below are the standard research activities/deliverables and the corresponding timeline that should be followed by the research team to be contracted by the GOCCs. Note that this timeline is ideal for both the annual and bi-annual survey set-up.

These activities should be finalized during the set-up at the beginning of the survey year. In case the GCG or the GOCC would like to revise the research design or make changes to questionnaire, these can be done ahead of time or on an annual basis.

| | | Timeline per Sample Size | | |
|----|---|--------------------------|-------------|-------------|
| | Activities / Deliverables | n=100 | n=300 | n=500 |
| 1. | Inception meeting and discussion of sampling design, methodology, protocols and work plan | 1 week | 1 week | 1 week |
| 2. | Review, add questions specific for the GOCC (optional), format, and translate survey instrument | 1 week | 1 week | 1 week |
| 3. | Pilot testing of survey instrument and feedback for possible revisions (optional, if there are major additions) | 2 weeks | 2 weeks | 2 weeks |
| 4. | Finalization of survey instrument | 1 week | 1 week | 1 week |
| 5. | Recruit, train, and submit list of final field team to be deployed | 1 week | 1 week | 2 weeks |
| 6. | Data collection set up (including production and preparation of fieldwork materials) | 1 week | 1 week | 2 weeks |
| 7. | Data collection proper | 1-2 weeks | 2-3 weeks | 3-4 weeks |
| 8. | Data cleaning and validation, and computation of descriptive statistics | 2 weeks | 2 weeks | 3 weeks |
| 9. | Writing and submission of reports | 2-3 weeks | 2-3 weeks | 2-3 weeks |
| | TOTAL | 12-14 weeks | 13-15 weeks | 17-19 weeks |

VIII. RESEARCH TEAM AND STRUCTURE

The Market Research Team to be contracted or formed in case of self-administration by the GOCC should follow the structure below to promote a more organized and efficient working environment.



| Designation | Role |
|-------------------------------|--|
| Project Manager | The Project Manager oversees the entire project. This can be a Research Director, Associate Research Director, Senior Research Manager or Research Manager. He/she should approve the questionnaire, tabulation specifications and report and should be the one to present the research findings to the GOCC. He/She should also be present during major meetings and trainings done throughout the project. |
| Research Executive | The Research Executive assists the Project Manager throughout the project. He/she can be a Research Executive or Senior Research Executive. He/She can work on the questionnaire, tabulation specifications and report but with the full guidance of the Project Manager. He/She should also be present during meetings and trainings. |
| Data Processing Supervisor | The Data Processing Supervisor oversees all tasks related to data processing, which starts from data encoding to data processing into tables. He/She should be present during the field training and clearing/de- |

| Designation | Role |
|------------------------|---|
| | briefing when all the consistency checks and cleaning instructions are relayed. |
| Field Supervisor | The Field Supervisor oversees all tasks related to data collection, which starts from recruitment of field team until the accomplished questionnaires have been received and deemed "clean" by the Data Processing Supervisor. The Field Supervisor should be the one to conduct the field training and should be present during the clearing/debriefing when all the data collection instructions are relayed. |
| Statistician / Quality | The Statistician is an expert responsible for the checking of the encoding |
| Checker | template and the data churned out by the encoders before it is passed on to the Data Processors/Tabulators. He/She will also run any statistical tests needed for the project. |
| Data Processor / | The Data Processors/Tabulators are the ones responsible for running the |
| Tabulator | encoded data and converting this into tabulated form. |
| Data Encoders | The Data Encoders are the ones responsible for encoding the answers from the accomplished questionnaires into the encoding template provided by the Statistician. |
| Field Quality Checkers | Field Quality Checkers, or most commonly known as Field Editors, are the ones responsible for checking the accomplished questionnaires done by the Field Interviewers. Before the questionnaires are handed over to the Data Encoders, these should be checked by the Field Quality Checkers to make sure that these follow the consistency and cleaning instructions provided. |
| Field Interviewers | The Field Interviewers are the ones who will interview the respondents. All of them should be present during the Field training to be conducted by the Field Supervisor. |





CUSTOMER SATISFACTION SURVEY PHILIPPINE COCONUT AUTHORITY (PCA)

(INDIVIDUAL CUSTOMERS - FARMERS)

| QUESTIONNAIRE | |
|---------------|--|
| NUMBER | |

| RESPONDENT INFORMATION | | | |
|--------------------------|------------------------|----------------------------|--|
| Respondent Name | | Time Start (in 24:00) | |
| Respondent Address | | Time End (in 24:00) | |
| Respondent Phone | | Respondent Phone | |
| Number (House) | | Number (Mobile) | |
| | RECRUITER/INTERVIEWE | R INFORMATION | |
| Interviewer Name | | Date of Interview | |
| Interviewer ID | | Time of Interview | |
| | QUALITY CONTROL CHECKS | S AND VALIDATIONS | |
| Witnessed/Validated by | | Edited by | |
| Witness/Validation Date: | | Date of Editing | |
| Signature | | Signature | |
| Quality Checked by | | Data Punched by | |
| Quality Check Date | | Data Punch Date | |
| Signature | | Signature | |
| Observed by (IA) | | Cleared by (IA) | |
| Observation Date | | Clearing Date | |
| Signature | | Signature | |
| Back-checked by | | | |
| Backcheck Date | | | |
| Signature | | | |

INTRODUCTION

As part of the government's initiative to deepen citizen participation in government processes, particularly in the delivery of products and/or services, we are conducting this survey to gauge customer satisfaction on the services of the **PHILIPPINE COCONUT AUTHORITY (PCA)**. We would appreciate if you could spare a few minutes of your time to participate in our survey. Your insights will greatly help the PCA improve its product and/or service delivery and meet your expectations to serve you better in the future. Please be assured that all answers provided will be kept in strictest confidentiality.

Any information that is obtained in connection with this study and that can be identified with you will remain confidential and will be disclosed only with your permission. By filling out the survey form, you are giving consent to the [RESEARCH AGENCY/GOCC] to process all the provided information. As the data subject, you have the right to access and ask for changing or deleting your personal data, which will be kept by the [RESEARCH AGENCY/GOCC].

| l am | from [RESEARCH AGENCY], a market research company. I will be your interviewer |
|------------|---|
| for today. | |

SCREENER

S1. Are you or any of your close family/relatives working with PCA?

| | CODE | ROUTE |
|-----|------|-----------------|
| Yes | 1 | Close interview |
| No | 2 | Proceed to S2 |

S2. Which of the following service/s did you avail from PCA during this visit? [MA]

| | CODE | |
|-------------------------------|------|------------------------------|
| [SERVICE A] | 1 | Dragged to O1 |
| [SERVICE B] | 2 | Proceed to Q1 |
| [SERVICE C] | 3 | depending on service availed |
| Others (pls. specify) | 4 | Service availed |
| Did not avail of the services | 99 | Close interview |
| of PCA | | Ciose iliteralem |

NOTE TO GOCC: List all possible services that may be availed

Main Questionnaire

PART I. TRANSACTING WITH PCA

Q1. How long have you been availing services from PCA?

| NO. OF YEARS: | _ |
|----------------|---|
| NO. OF MONTHS: | |

| | CODE |
|--------------------|------|
| Less than a year | 1 |
| 1 – 2 years | 2 |
| 3 – 5 years | 3 |
| 6 – 10 years | 4 |
| More than 10 years | 5 |
| Don't know/refused | 9 |

Q2. Thinking about all your dealings/transactions with PCA last [SPECIFY YEAR], in what ways did you transact with them? [MA]

| | CODE |
|--|------|
| Office visit | 1 |
| Phone call | 2 |
| Mail delivery | 3 |
| Send text / SMS message | 4 |
| Online | |
| Visit website | 5 |
| Send email | 6 |
| Chat using apps (e.g. Viber, WhatsApp, | 7 |
| Line, Facebook messenger, Skype, etc.) | |
| Connected to their social media accounts | 8 |
| (e.g. Facebook, Twitter, LinkedIn, | |
| Instagram, etc.) | |
| Others, pls. specify | 9 |

Q3. Where do you most often get information about PCA and its services? [SA]

| | CODE |
|------------------------|------|
| Information desk | 1 |
| Website | 2 |
| Phone/Hotline | 3 |
| Social media (Specify) | 4 |
| Conferences | 5 |
| Text/SMS | 6 |
| Bulletins | 7 |
| Others (Specify) | 8 |

PART II. OVERALL SATISFACTION

NOTE TO INTERVIEWER: For Q4, present showcard below while asking satisfaction/dissatisfaction rating questions. Do not include N/A in the showcard.

Q4. Overall, how satisfied or dissatisfied are you with the service provided by PCA? Please use this rating scale where 5 means very satisfied, 4 means satisfied, 3 means neither satisfied nor dissatisfied, 2 means dissatisfied and 1 means very dissatisfied. How would you rate PCA on the overall? [SA]

| SHOWCARD | VERY SATISFIED | SATISFIED | NEITHER SATISFIED NOR DISSATISFIED | DISSATISFIED | VERY DISSATISFIED |
|-----------------------------------|-------------------|-----------|--|--------------|----------------------|
| Overall Satisfaction Rating | 5 | 4 | 3 | 2 | 1 |

| NOTE TO INTERVIEWER: ASK SPONTANEOUSLY. PROBE UNTIL RESPONDENT SAYS NON | IE. |
|--|-----|
| Q5. Why do you say that you are [RESPONSE in Q4] with PCA? What else? Any other reasons? | |

PART III. EXECUTION OF SERVICE

Q6. Now, we will talk about the different aspects of PCA's services. Using this rating scale where 5 means strongly agree (SA), 4 means agree (A), 3 means neither agree nor disagree (Neither), 2 means disagree (D) and 1 means strongly disagree (SD), please rate how much you agree or disagree with the different aspects of the services availed from PCA. Let's start with... [READ OUT ATTRIBUTES]. [SA per attribute]

NOTE TO INTERVIEWER: Read attributes one at a time and wait for the respondent's answer. Do not leave any blanks. If the attribute is not applicable or the respondent says "Don't Know" even after probing, mark as N/A.

For Q6, present showcard while asking level of agreement per attribute. Do not include N/A in the showcard.

| | SA | A | Neither | D | SD | N/A |
|---|----|---|---------|---|----|-----|
| Staff PCA's staff | | | | | | |
| treats customers with respect | 5 | 4 | 3 | 2 | 1 | 99 |
| strictly and fairly implements the policies, rules and regulations (e.g. no discrimination, no "palakasan" system) | 5 | 4 | 3 | 2 | 1 | 99 |
| Are knowledgeable and competent or skilled in delivering the needed services | 5 | 4 | 3 | 2 | 1 | 99 |
| provides clear and sufficient information (i.e., solutions to problems, answers to inquiries, and information on products and services) | 5 | 4 | 3 | 2 | 1 | 99 |
| addresses queries/concerns in a prompt manner | 5 | 4 | 3 | 2 | 1 | 99 |
| demonstrates willingness to assist customers | 5 | 4 | 3 | 2 | 1 | 99 |
| is easy to contact | 5 | 4 | 3 | 2 | 1 | 99 |

| | SA | Α | Neither | D | SD | N/A |
|--|--------|---|---------|---|----|-----|
| delivers services within prescribed timeframe | 5 | 4 | 3 | 2 | 1 | 99 |
| appears neat, well-dressed, and professional | 5 | 4 | 3 | 2 | 1 | 99 |
| conveys trust and confidence | 5 | 4 | 3 | 2 | 1 | 99 |
| The number of staff/facilitators are adequate. | 5 | 4 | 3 | 2 | 1 | 99 |
| Regulatory – Policies, Rules and Regulations | ations | | | | | |
| are clear, consistent and sufficient | 5 | 4 | 3 | 2 | 1 | 99 |
| are strictly implemented | 5 | 4 | 3 | 2 | 1 | 99 |
| are properly updated | 5 | 4 | 3 | 2 | 1 | 99 |
| are properly disseminated | 5 | 4 | 3 | 2 | 1 | 99 |
| Reportorial/documentary requirements are reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Timeline for compliance are fair and reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Fees and/or penalties imposed are fair and reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Regulatory – Application with PCA | | | | | | |
| Requirements are properly disseminated | 5 | 4 | 3 | 2 | 1 | 99 |
| Filing of applications is simple and easy | 5 | 4 | 3 | 2 | 1 | 99 |
| Documentary requirements are reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Process is completed within a reasonable amount of time | 5 | 4 | 3 | 2 | 1 | 99 |
| Documents issued are free from defects or typographical errors | 5 | 4 | 3 | 2 | 1 | 99 |
| Agriculture | | | | | | |

| | SA | Α | Neither | D | SD | N/A |
|--|----|---|---------|---|----|-----|
| Prices of goods/services are reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Agricultural materials/equipment/facilities are available | 5 | 4 | 3 | 2 | 1 | 99 |
| Distributed agri-products are of good quality (i.e. healthy, no signs of infestation, high-yielding, etc.) | 5 | 4 | 3 | 2 | 1 | 99 |
| Distributed technologies are properly monitored | 5 | 4 | 3 | 2 | 1 | 99 |
| Services rendered (i.e. pest management, marketing) are effective | 5 | 4 | 3 | 2 | 1 | 99 |
| Livelihood programs implemented are relevant and effective | 5 | 4 | 3 | 2 | 1 | 99 |
| Facilities (seed farms/nurseries) are sufficient and available | 5 | 4 | 3 | 2 | 1 | 99 |
| Facilities are accessible | 5 | 4 | 3 | 2 | 1 | 99 |
| Trainings are relevant, sufficient and properly conducted | 5 | 4 | 3 | 2 | 1 | 99 |
| Agriculture – Application with PCA | | | | | | |
| Requirements are properly disseminated | 5 | 4 | 3 | 2 | 1 | 99 |
| Filing of applications is simple and easy | 5 | 4 | 3 | 2 | 1 | 99 |
| Documentary requirements are reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Process is completed within a reasonable amount of time | 5 | 4 | 3 | 2 | 1 | 99 |
| Terms and conditions (e.g., repayment terms) of agricultural loan services are clear and reasonable | 5 | 4 | 3 | 2 | 1 | 99 |
| Claiming is systematic and easy | 5 | 4 | 3 | 2 | 1 | 99 |
| Documents issued are free from defects or typographical errors | 5 | 4 | 3 | 2 | 1 | 99 |
| Payments are easy to make | 5 | 4 | 3 | 2 | 1 | 99 |

| | SA | Α | Neither | D | SD | N/A | |
|---|------------|-----------|----------|---|----|-----|--|
| Agriculture - Training/ Workshop (Train | ners) | | | | | | |
| are credible and knowledgeable on the subject matter | 5 | 4 | 3 | 2 | 1 | 99 | |
| communicated with participants clearly and effectively | 5 | 4 | 3 | 2 | 1 | 99 | |
| were understanding and responsive to participants' needs and requirements | 5 | 4 | 3 | 2 | 1 | 99 | |
| adequately coordinated with the training/course participants | 5 | 4 | 3 | 2 | 1 | 99 | |
| Agriculture – Training/ Workshop (Train | ning Cours | se and Ma | terials) | | | | |
| Training content was relevant, sufficient and useful | 5 | 4 | 3 | 2 | 1 | 99 | |
| Training/course materials were sufficiently provided | 5 | 4 | 3 | 2 | 1 | 99 | |
| Training method and activities were appropriate and effective | 5 | 4 | 3 | 2 | 1 | 99 | |
| Training course was well-organized | 5 | 4 | 3 | 2 | 1 | 99 | |
| Agriculture - Marketing Campaign | | | | | | | |
| Marketing campaign clearly communicated details about the event (date, time, venue, activities) | 5 | 4 | 3 | 2 | 1 | 99 | |
| Marketing campaign was extensive and had wide reach | 5 | 4 | 3 | 2 | 1 | 99 | |
| Marketing materials were visually appealing | 5 | 4 | 3 | 2 | 1 | 99 | |
| Information and Communication Information from PCA is | | | | | | | |
| easy to obtain | 5 | 4 | 3 | 2 | 1 | 99 | |
| clear and relevant | 5 | 4 | 3 | 2 | 1 | 99 | |
| Information and Communication (Website) PCA's website | | | | | | | |

| | SA | Α | Neither | D | SD | N/A |
|--|------|---|---------|---|----|-----|
| is accessible (e.g., no downtime, loads easily) | 5 | 4 | 3 | 2 | 1 | 99 |
| is user-friendly and easy to navigate | 5 | 4 | 3 | 2 | 1 | 99 |
| contains the information needed | 5 | 4 | 3 | 2 | 1 | 99 |
| is useful and reliable when doing desired transaction | 5 | 4 | 3 | 2 | 1 | 99 |
| is secured | 5 | 4 | 3 | 2 | 1 | 99 |
| Complaints Handling and Records Kee | ping | | | | | |
| Filing of complaints is easy and systematic | 5 | 4 | 3 | 2 | 1 | 99 |
| Complaints are resolved within prescribed timeframe | 5 | 4 | 3 | 2 | 1 | 99 |
| Resolutions to complaints are satisfactory/acceptable | 5 | 4 | 3 | 2 | 1 | 99 |
| Files/records are accurate and updated | 5 | 4 | 3 | 2 | 1 | 99 |
| <u>Facilities</u> | | | | | | |
| Signages are visible and readable (e.g. Citizen's Charter, steps and procedures, directional signages) | 5 | 4 | 3 | 2 | 1 | 99 |
| Office/branch is accessible to customers | 5 | 4 | 3 | 2 | 1 | 99 |
| Office premises are clean, orderly and well-maintained | 5 | 4 | 3 | 2 | 1 | 99 |
| Office premises are well-ventilated and have good lighting | 5 | 4 | 3 | 2 | 1 | 99 |
| Office premises are safe and secure (e.g., with security guard) | 5 | 4 | 3 | 2 | 1 | 99 |
| Office has separate lane for senior citizens, PWDs, pregnant women | 5 | 4 | 3 | 2 | 1 | 99 |

| NOTE TO INTERV | IEWER: ASI | K SPONTANE | OUSLY. PF | ROBE (| UNTIL RESPO | ONDENT SAYS N | IONE. |
|---|---|--------------------------------------|-------------------------------|----------|---|-----------------|------------------|
| | | | | | | | |
| | ; | Socio Dem | IOGRAPH | ıc Pr | OFILE | | |
| GENDER | Male | 1 F | emale | 2 | NATIONALI | TY | |
| CIVIL STATUS | Single Married | ₂ W | eparated Vidow/ Vidower | 3 | WORKING S Working Studying Working/Stu | | 1 2 3 4 |
| RESPONDENT A | | | | | IF WORKIN | G: OCCUPATION | N |
| 18 – 25 1 26 - 30 2 31 – 35 3 | 36 – 40 41 – 45 46 – 50 51 – 55 | 4 56 - 5 61 - 6 Abo | | | | | |
| EDUCATIONAL A | ATTAINMEN | IT | | | CONTACT | DETAILS | |
| No formal education | | Some voca | | 6 | Landline: | | |
| Some elementary | | • | vocational | 7 | Cellphone: | | |
| Completed eleme Some high school | • | Some collected Complete | J | 8 9 | E-mail: | | |
| Completed high so | | Post grad | _ | 10 | Office landling | ne: | |
| , , | | J | | | Other contact | ct info: | |
| | | | | | | | |
| I declare that the carried out strictly specification and within the ESOI with a person un | y in accorda d has beei MAR Code | nce with your n conducted of Conduct | Intervie | ewers' S | Signature | Supervisor's Si | ignature |

Q7. What are your suggestions for the improvement of PCA's services? What else? Anything else?